November 16th, 1915

Duncan MacPherson, Esq.,

548 Besserer Street,

Ottawz.

Dear Sir:

In the absence of President Falconer I beg to acknowledge the receipt of your letter of the 15th and to say that your letter will receive the attention of the President on his return to Toronto.

Yours very truly,

President's Secretary.

November 18th, 1915

D. MacPherson, Esc.,
548 Resserer Street,
Ottawa.

Tear Wr. WacPherson:

of the Faculty of Applied Science and will probably do so until
the end of the current year. It is an extremely important position
and means so much for the future development of this Faculty and of
the University as a whole that we are making very careful inquiries
in order to get the most suitable man for the position. I shall be
glad to have from you any further testimonials that you think might
give me information that will be helpful to me.

I am.

Yours sincerely,

President.

November 24th, 1915

Duncan McPherson, Esc.,

548 Besserer Street,

Ottawa.

Dear Mr. McPherson:

I am sending you a copy of the Calendar of the Faculty of Applied Science.

The Dean as Chairman of the Faculty has the the responsibility of guiding the affairs of the Faculty. I should expect him to give me advice as to the best development of the Faculty; as to the conditions and necessities of each department, either by advancement or retrenchment; as to estimates for the year and as to cualifications for appointments. He would also have in his control a great deal to do with the discipline of the students. I regard this position as one of the most important within the University inasmuch as future developments of this side of university activities will rest largely with him.

Yours sincerely,

December 17th, 1915

Duncan VcPherson, Esc.,

548 Besserer Street,

Ottawa.

Dear Mr. McPherson:

I have your letter and your enclosure of the diploma from the Poyal Military College which I am now returning to you. I will also file your application, which will be considered, though I can give no assurance that I can recommend you for the appointment. I have not yet come to a conclusion with regard to any one person.

Yours sincerely,

President.

